

Report to: **SINGLE COMMISSIONING BOARD**

Date: 11 July 2017

Officer of Single Commissioning Board Clare Watson, Director of Commissioning

Subject: **DISINVESTMENT AND DECOMMISSIONING POLICY**

Report Summary: As part of the ongoing work towards achieving the 2017-18 QIPP target of £23.9m, and contributing to the system wide Savings Assurance programme, the decision has been taken to develop a Decommissioning and Disinvestment policy for consideration by Single Commission governance.

The attached policy has been developed by the Commissioning Directorate, and is based on best practice from policies in other localities across the country.

The policy, although based on examples from elsewhere, is inclusive of Tameside and Glossop specific plans and priorities, and is designed to align with the delivery of the Locality Plan and the Care Together programme.

Recommendations: SCB are asked to accept the attached Decommissioning & Disinvestment policy for use to support disinvestment and decommissioning proposals in the Tameside and Glossop locality.

Financial Implications:
(Authorised by the statutory Section 151 Officer & Chief Finance Officer)

Budget Allocation (if Investment Decision)	N/A at this stage
CCG or TMBC Budget Allocation	Potentially both in the future
Integrated Commissioning Fund Section – S75, Aligned, In-Collaboration	Potentially all areas in future
Decision Body – SCB, Executive Cabinet, CCG Governing Body	SCB
Value For Money Implications – e.g. Savings Deliverable, Expenditure Avoidance, Benchmark Comparisons	This is a framework to support decision making around decommissioned services in the future. No direct value for money implications today but adoption of policy could have significant implications in the future.
Additional Comments	
One of the key considerations of any decommissioning decision has to be the financial consequences of the decision and the potential savings to be made. It is	

important that an economy wide view is taken – including the effect of stranded costs and future consequences (e.g. if stopping medium cost treatment today is likely to result in the need for high cost treatment in several years' time). Support the idea of a scoring matrix to ensure that a fully informed decision is made, however question is there should be a weighting applied to the grid with a clear criteria about threshold from which proposals are progressed (i.e. are safety, quality and finances perhaps more important than stakeholder engagement. Should there be something about reputational risk included in the assessment).

Legal Implications:

(Authorised by the Borough Solicitor)

It is important for any public decision maker to have agreed criteria on which to base their actions, and so the development of this policy represents good practice, and encourages consistent and robust decision making capable of withstanding legal challenge. An equality impact assessment is attached to which members are required by law to have regard before making their decision, and from which will flow individual assessments when considering each proposal. Any policy must be kept under regular review to ensure it remains fit for purpose.

As Single Commissioning Board meetings are held monthly, certainly for the immediate I would suggest decisions are made by the Board. In due course should there be a need for more frequent decisions, the Board should be asked to consider agreeing to delegate the function to specific officers, after taking Borough Solicitor advice on the most appropriate governance arrangement.

How do proposals align with Health & Wellbeing Strategy?

The policy states that any proposal put forward for decommissioning / disinvestment must be presented to the Single Leadership Team, and with their approval, to PRG and SCB for debate and consideration. It also states that any proposal will therefore be required to evidence alignment with the Health & Wellbeing Strategy.

How do proposals align with Locality Plan?

The policy states that any proposal put forward for decommissioning / disinvestment must be presented to the Single Leadership Team, and with their approval, to PRG and SCB for debate and consideration. It also states that any proposal will therefore be required to evidence alignment with the Locality Plan.

How do proposals align with the Commissioning Strategy?

The policy states that any proposal put forward for decommissioning / disinvestment must be presented to the Single Leadership Team, and with their approval, to PRG and SCB for debate and consideration. It also states that any proposal will therefore be required to evidence alignment with the Commissioning Strategy.

Recommendations / views of the Professional Reference Group:

The policy was accepted by the PRG and SCB, with some amendments to emphasise the Single Commission nature of the policy.

PRG proposed the acceptance by SCB of decisions being made on a virtual basis, to ensure the process of presenting proposals to committee meetings does not delay decision making where patient/public safety issues are the reasons for the disinvestment

/ decommissioning proposal. Section 4.1 of the policy has been revised to reflect this.

Public and Patient Implications:

The policy outlines a clear expectation to include a programme of public and patient engagement and, where applicable, formal consultation, to ensure the patient and public implications are understood and taken into account in relation to any proposal taken through this process. Evidence of this is a requirement of the policy.

Quality Implications:

Quality Impact Assessments will be undertaken for any proposal taken through this process and assessed / evaluated using this policy. The policy includes statements to this effect, and includes Quality as a section in the assessment framework.

How do the proposals help to reduce health inequalities?

The assessment of any proposal put forward for decommissioning / disinvestment will include consideration of the impact on health inequalities, as stated in section 4 and appendix 1 of the policy.

What are the Equality and Diversity implications?

Equality Impact Assessments will be undertaken in line with the Single Commission 'Safe & Sound' approach to commissioning. The requirement for this is included in the policy.

What are the safeguarding implications?

The policy states that any proposal put forward for decommissioning / disinvestment must be presented to the Single Leadership Team, and with their approval, to PRG and SCB for debate and consideration. It also states that any proposal will therefore be required to evidence any safeguarding implications.

What are the Information Governance implications? Has a privacy impact assessment been conducted?

The policy states that any proposal put forward for decommissioning / disinvestment must be presented to the Single Leadership Team, and with their approval, to PRG and SCB for debate and consideration. It also states that any proposal will therefore be required to evidence any information governance implications.

Risk Management:

The policy states that any proposal put forward for decommissioning / disinvestment must be presented to the Single Leadership Team, and with their approval, to PRG and SCB for debate and consideration. It also states that any proposal will therefore be required to evidence any risk management issues.

Access to Information :

The background papers relating to this report can be inspected by contacting Alison Lewin, Deputy Director of Transformation:



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